ISA ENERGIA BRASIL S.A.

Publicly Held Company
Corporate Taxpayer ID (CNPJ/ME): 02.998.611/0001-04
Company Registry (NIRE): 35.3.0017057-1

EXTRAORDINARY GENERAL MEETING

CALL NOTICE

The shareholders of ISA Energia Brasil S.A. ("ISA Energia Brasil" or the "Company") are hereby called, pursuant to Article 13 of the Company's Bylaws, to attend the Extraordinary General Meeting of the Company to be held on December 3, 2026, at 3:00 p.m., in person, ensuring efficient decision-making and direct and effective interaction among shareholders, at the Company's headquarters, located at Avenida das Nações Unidas, No. 14,171, Tower C – Crystal, 6th Floor, CEP 04794-000, City and State of São Paulo, Brazil, to deliberate on the following agenda: (i) elect a new member of the Fiscal Council; and (ii) amend Article 4 and approve the consolidation of the Company's Bylaws.

Shareholders may be represented at the General Meeting by a proxy duly appointed in accordance with Article 126, Paragraph 1, of Brazilian Corporation Law (Law No. 6,404/76), through a public or private power of attorney with notarized signature, or executed using digital certificates issued by an entity accredited by the Brazilian Public Key Infrastructure (ICP-Brasil), provided that the relevant proxy instrument, together with the documents required under the aforementioned legal provision, is submitted to the Company's headquarters or sent to ri@brasil.isaenergia.com at least two (2) business days prior to the date of the General Meeting.

The Company will adopt the distance voting system for this Extraordinary General Meeting. The Distance Voting Ballot and the instructions for its completion and submission have been made available to shareholders at the Company's headquarters and on the Company's Investor Relations website (https://ri.isaenergiabrasil.com.br/pt/divulgacao-ao-mercado/assembleias-e-reunioes-da-administracao) and have also been filed with B3 S.A. – Brasil, Bolsa, Balcão and the Brazilian Securities and Exchange Commission (CVM), in accordance with applicable regulations. No streaming platform or real-time electronic voting system will be made available for this Meeting.

São Paulo, November 3, 2026.

Gabriel Jaime Melguizo Posada
Chairman of the Board of Directors